

PILLARS OF A GOOD PROGRAM

1. **A well understood requirement with flow down to performance spec and temp**
2. **A genuine integrated schedule with associated Earned Value Management**
3. **An independent cost estimate**
(one that isn't part of the missionary movement where folks are trying to sell a program and to force fit it within available funds)
4. **Genuinely sufficient and stable funding**
5. **A culture of drawing in outside competency**
(from the contractor, from the syscom, from academia. . .)
6. **A willingness to ask the hard questions and the courage**
and energy to not quit until you gain understanding
7. **A recognition that it takes requirements, resources, and acquisition, all working together, to get the dog to bark**
Program success is made difficult by missing any one of these:
Missing two does not lead to a good place.